

Preliminary Discussion Draft, July 30, 2008

Topic Group	Subtopic: Goal	Board or Commission	Mandate
[K] Health, Social Services, and Affordable Housing	Health: Columbia will be a healthy community. All residents will have timely access to appropriate health care. Effective prevention initiatives will contribute to a healthy community.	Board of Health [C, A, I]	Acts as an advisory board to the City Manager, health officer, and the Council on matters pertaining to public health and animal control.
[J] Governance and Decision Making	Structure: Columbia's governance is a model of transparency, efficiency, and citizen participation that enjoys the strong confidence of its residents.	City Council [C, A, I]	
[D] Community Pride and Human Relationships	Diversity/Inclusion: Columbia will be an inclusive community where people from all walks of life hear, appreciate, understand, respect, and trust each other, and where positive relationships are fostered and human rights are advanced.	City Council [C]	
[D] Community Pride and Human Relationships	Youth: Columbia will develop and promote a central resource (and possibly place), creating environments that will cultivate responsible citizenship among young people.	City Council [C]	Acts in an advisory capacity in matters pertaining to public recreation, makes budget recommendations, and assists in planning a recreation program to stimulate public interest.
[C] Community Facilities and Services	Law Enforcement: The relationship between the Columbia Police Department and the community will be positive and mutually respected.	City Manager (Police) [C,A,I]	
[C] Community Facilities and Services	Public Safety: Community members will be safe and secure.	City Manager (Police) [I]	
[D] Community Pride and Human Relationships	Sense of Community: Connections between families, neighborhoods, and the community-at-large will be actively promoted through events, through broad, effective, and all-inclusive communication, and through interactive and fun community challenges.	City Manager [C,A,I]	
[F] Downtown	Investments: Significant investments in the physical, community, and business environment, as well as the tools to leverage economic strength, will bring vibrancy and diversity of culture, professions, and businesses, and lead to major attractions and exciting destinations.	City Manager [C]	

[C] Community Facilities and Services	Public Works: City services will be efficient, effective, and expanded.	City Manager [I]	
[K] Health, Social Services, and Affordable Housing	Affordable Housing: A diversity of housing choices will be dispersed throughout the community to achieve an adequate supply of affordable, energy efficient, and accessible housing.	Columbia Housing Authority [C, I]	Acquires, leases and operates housing projects, contracts for furnishings and services, invests funds, investigates living, dwelling and housing conditions within its area of operation and issues a report of the annual audit of all operations and activities undertaken. Members of this five member board must be taxpayers who have resided in the City for five years prior to appointment.
[C] Community Facilities and Services	Library: Access to library services, facilities, and community meeting spaces will be increased.	Columbia Regional Library Board [I]	Appoints chief executive officer of the library, controls expenditures of library fund monies, purchases, leases, and sells real property, and extends use privileges to non-residents through agreements. Members of this nine member board must reside within the boundaries of the Columbia Library District, which is different than the boundaries of the City of Columbia.
[A] Arts and Culture	Support and Promote the Arts (Means): Columbia will both sustain and creatively expand its foundation for arts and culture in our community.	Commission on Cultural Affairs [C,A,I]	Acts in an advisory capacity in all matters pertaining to the arts and cultural environment of the City and makes recommendations on City funding of arts programs and services.
[A] Arts and Culture	Support and Promote the Arts (Ends): Arts and culture will be central to daily life and accessible to all equally in Columbia.	Commission on Cultural Affairs [C]	
[K] Health, Social Services, and Affordable Housing	Social Services: Columbia will support quality points of entry to access information for high quality and affordable social services to support children, youth, adults, seniors, persons with disabilities, and people with cultural barriers. All social services will be sufficiently funded to work toward the elimination of poverty.	Community Services Advisory Commission [C, A, I]	Determines the social service needs of the citizens of Columbia and Boone County, prepares an plan outlining the needs and services essential in meeting those needs and recommends to the City Council and County Commission the appropriate providers of the approved services.

[F] Downtown	Mobility: People and vehicles will have easy access to downtown businesses and services and enhanced movement within and through the downtown area.	Downtown Columbia Leadership Council [I]	Develops and recommends to the Council proposed boundaries of an expanded downtown development area and develops a strategic and underlying concept plan for that area. May work on other projects as requested by Council. The City Council makes three appointments to this sixteen member board.
[B] Community Character	Revitalization: Columbia will utilize, encourage, reward and enforce urban planning designs to promote walking and visiting, to screen for noise and lights, to preserve and restore historic areas both green and civic, and to increase a spirit of community, Columbia will provide and advertise incentives for building and retrofitting homes and businesses for energy efficiency and tailored renewable energy sources , and for restoring neighborhoods with abandoned and substandard structures.	Environment and Energy [C,I]	Prepares a report to the City Council on how a plan for energy conservation might be developed, acts in an advisory capacity to the council on matters of environmental protection, and assists in planning environmental improvements.
[I] Environment	Environmental Quality: Columbia and its neighboring communities will be a place where the air, water, land, and natural aesthetic qualities of our environment shall be protected by a combination of conservation strategies including, but not limited to, regulations and ordinances, conservation incentives, education programs, and smart growth planning.	Environment and Energy [C,I]	
[I] Environment	Resource Conservation: Columbia will be a model community that approaches zero waste of all primary and secondary forms of energy and goods, and that implements best management practices in order to protect and conserve its natural resources and intrinsic beauty for future generations.	Environment and Energy [C]	
[I] Environment	Energy Efficiency: Columbia will work toward achieving maximum energy efficiency and transition to renewable energy sources.	Environment and Energy [C]	
[B]Community Character	Historic Preservation: Historic areas will be identified, valued, and preserved through education, enforcement, and incentives.	Historic Preservation Commission [C,A,I]	

<p>[B]Community Character</p>	<p>Community Appearance: Columbia will preserve its existing character and enhance the city's natural and man-made aesthetics.</p>	<p>Historic Preservation Commission [C]</p>	<p>This commission investigates and recommends to the Council the adoption of ordinances designating protection areas as having special cultural, historic, archeological, community or architectural value as "notable property", "landmarks" or "historic districts"; keeps a register of all properties and structures which have been designated as "notable property", "landmark" or "historic districts"; and informs and educates the citizens of Columbia concerning the historic, archeological and architectural heritage of the City.</p>
<p>ALL TOPIC GROUPS</p>	<p>Seek Necessary Funding</p>	<p>New Century Fund Board [C, A, I]</p>	<p>The New Century Fund is a not-for-profit corporation that was organized to solicit contributions for the betterment of Columbia, Missouri by providing for the beautification of the city, the natural use of land, better transportation facilities, encouragement of the arts, recreation, historic preservation, architectural enhancement, facilitation of public health, and the general lessening of the costs and burdens of municipal government.</p>
<p>[L] Parks, Recreation, and Greenways</p>	<p>Recreation: Columbia's recreational needs and desires will be met through effective public and private partnerships that provide outstanding, exciting, and diverse recreational facilities such as, but not limited to, an ice skating rink, golf courses, tennis courts, soccer fields, ball fields, ball parks, and swimming pools. These facilities will be placed appropriately throughout the city to allow easy access for everyone.</p>	<p>Parks and Recreation [C, A, I]</p>	

[L] Parks, Recreation, and Greenways	Parks: A variety of attractive, well-maintained parks throughout Columbia – including neighborhood parks, regional parks, nature parks, and urban parks – will ensure all residents have access to a full range of outdoor and indoor recreational opportunities.	Parks and Recreation [I]	Acts in an advisory capacity in matters pertaining to public recreation, makes budget recommendations, and assists in planning a recreation program to stimulate public interest.
[L] Parks, Recreation, and Greenways	Trails: An extensive, safe network of trails will accommodate a variety of users ranging from recreational to nonmotorized travelers. This network may include roadway and public transportation infrastructure to connect parks, neighborhoods, schools, and businesses.	Parks and Recreation with PedNet [C, I]	
[E] Development	Neighborhoods: Columbians will live in well-maintained, environmentally sound neighborhoods that include a range of housing options and prices; that are within walking distance of amenities such as schools, places of worship, shopping and recreation facilities; and that are supported by citywide bicycle, pedestrian, and transit systems.	Planning and Zoning [C, I]	
[E] Development	Plan and Manage Growth: We envision a community with an open, transparent, inclusive planning process that values and manages growth, that protects the environment and the city character, and that is beneficial and equitable to all.	Planning and Zoning [C, I]	
[L] Parks, Recreation, and Greenways	Greenways: An extensive network of greenways will play a significant role in providing transportation options, protecting wildlife corridors, watersheds, and floodplains, and increasing public access to natural and open spaces.	Planning and Zoning [C, I]	

[E] Development	Infrastructure: We envision a community with a well planned, proactive growth strategy that addresses the manner in which infrastructure (including but not limited to roads, utilities and other common facilities used by the community) is developed and maintained, that offers a fair and balanced approach regarding how payment for infrastructure is shared, that offers flexibility to accommodate change, and that provides coordination among all potential stakeholders.	Planning and Zoning [C]	Prepares and submits a comprehensive development plan for adoption by the City Council; makes recommendations for interpretation of the plans; acts as a zoning commission; prepares and recommends rules controlling subdivision of land; recommends approval or disapproval of plats for land subdivision; and recommends legislation to further City planning
[B] Community Character	Revitalization: <i>Columbia will utilize, encourage, reward and enforce urban planning designs to promote walking and visiting, to screen for noise and lights, to preserve and restore historic areas both green and civic, and to increase a spirit of community</i> , Columbia will provide and advertise incentives for building and retrofitting homes and businesses for energy efficiency and tailored renewable energy sources, <i>and for restoring neighborhoods with abandoned and substandard structures.</i>	Planning and Zoning [I]	Prepares and submits a comprehensive development plan for adoption by the City Council; makes recommendations for interpretation of the plans; acts as a zoning commission; prepares and recommends rules controlling subdivision of land; recommends approval or disapproval of plats for land subdivision; and recommends legislation to further City planning.
[E] Development	Land Preservation: Land will be preserved throughout Columbia and Boone County to protect farmland, scenic views, natural topographies, rural atmosphere, watersheds, healthy streams, natural areas, native species, and unique environmentally sensitive areas, thereby enhancing quality of life.	Planning and Zoning with Energy and Environment [C, I]	
[M] Transportation	Non-Motorized Transportation: Columbia will enjoy a safe, interconnected, nonmotorized transportation network. It will be culturally supported by the citizens as it will encourage social interaction and healthy lifestyles. The roadway, sidewalk, public transit, and trail systems will all tie together into an effective integrated transportation network.	Planning and Zoning with the Bicycle/Pedestrian Commission [C, I]	(Assists the City Council in carrying out the GetAbout Columbia project, which is the Nonmotorized Transportation Pilot Program funded by the federal government.)(Develops a master bike plan for the City, works with administration to prepare and submit annual grant requests; develops programs and methodology for teaching proper bike use; and advises the Council on issues relating to City sidewalks, walkways and trails.)

[F] Downtown	Housing: Downtown Columbia will have a variety of safe housing options, including new and revitalized units, for all age groups and income levels with easy access to desirable amenities. Development and design guidelines will be instituted.	Planning and Zoning with the Community Development Commission [I]	
[M] Transportation	Road Network and Traffic Management: A network of safe roadways in and around the city will provide sustainable, efficient mobility to vehicular travel and other modes in a complementary manner.	Public Works [C, I]	
[M] Transportation	Public and Human Services Transportation: An efficient, innovative, accessible public and human services transportation system will be fully integrated with all other forms of transportation in Columbia and surrounding communities. It will be possible for all residents to live easily in Columbia without a vehicle.	Public Works [I]	
[M] Transportation	Advance Planning and Development: Columbia will have diverse travel options that allow for safe and efficient travel to and through destination points. Travel options will be compatible with adjacent land uses and coordinated with the transportation timing needs of the community.	Public Works with Planning and Zoning [C, I]	
[G] Economic Development	Economic Development: Columbia will attract, retain, and encourage the growth of new businesses by establishing a business-friendly climate, enhancing regional economic partnerships, and promoting reciprocal business relationships.	TBD	
[G] Economic Development	Airport: In the future, it will be possible to efficiently and cost effectively fly into and out of Columbia to save time and money.	TBD	
[G] Economic Development	Jobs and Job Training: In the future, Columbia will have an employment base that is trained and qualified to work in a variety of industries. Employers will provide "decent" wages with benefits that provide opportunities for professional development, further education, good health, and quality of life.	TBD	

[G] Economic Development	Science and Technology: By 2020, Columbia and Boone County will be known internationally as a leader of science and technology innovation, having produced more than 25 successful new high technology business start-ups in Boone County.	TBD	
[H] Education	Facilities: Educational facilities in Columbia will benefit and meet the current and long range needs of the entire community through plans for shared usage and focused attention to technology, the environment, and energy efficiency.	TBD	
[H] Education	Resource Allocation: The community and all its public and private entities will work together to ensure that resources for education are allocated effectively through all life stages.	TBD	
[H] Education	Quality Education/ Curriculum and Programs: Columbia will provide a continuum of high quality educational opportunities that enable students of all ages and abilities to achieve individualized learning and training goals that ultimately improve quality of life.	TBD	